What Vendors Need to Know To Provide Project Management Services in South Carolina State Government

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Agenda

1. **Welcome**
2. **Introductions**
3. **State Project Management Policy**
4. **IT Project Status Reporting**
5. **Project Management Ethics**
6. **State PM Training and Certification Programs**
7. **Project Management and Procuremer**
8. **Your Questions**

State Government IT PM Policy

Chuck Fallaw, PMP
Deputy State CIO

Review the *Policy for the Management of Technology Projects*

Our Objectives

- **What is required of the State (CIO and State agencies) in the management of IT Projects**

- **What is required of Vendors in the management of IT Projects**

State Policy Committee

Mike Garon, *Department of Revenue*

Tom Olson, *State Department of Education*

David Foshee, *Developmental Disabilities and Special Needs*

Doug Harper and Ann Futch, *Department of Transportation*

Steve Flowers, *State Accident Fund*

Tom Brewer, *USC*

Camille Brown, *Commission on Higher Education*

Goal: Establish a vision for Project Management in State government that would be broadly accepted, yet detailed enough to be concretely useful.

Purpose of State Policy

- **Establish the value of using sound project management practices**
- **Require agencies to adopt and utilize a project management methodology for all IT projects**
- **Define projects (due to size or complexity) that should be monitored through a shared relationship between the agency and the State PMO**
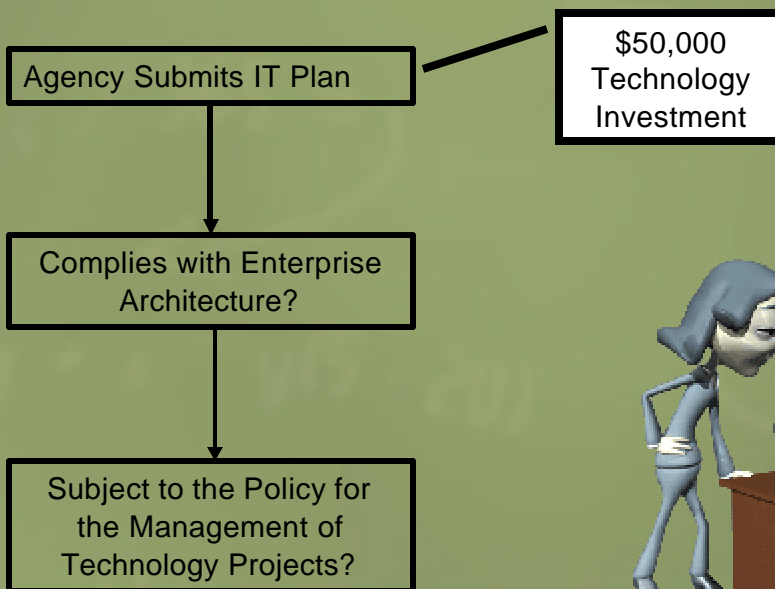
Definitions

Project: a temporary endeavor undertaken to create a new or unique product or service, or a major revision to an existing technology system.

Cumulative Investment: "Hard" and "soft" dollars that will be incurred by an agency to implement a project from initiation to closure.

IT Planning Process

Agency Submits IT Plan

$50,000 Technology Investment

Complies with Enterprise Architecture?

Subject to the Policy for the Management of Technology Projects?

Four Categories of Projects

Minor Projects (less than $50,000)

Small Projects

Major Projects

Multi-agency and Enterprise Projects

Key Point

Major and Multi-Agency/Enterprise Technology Projects are subject to additional review by the State PMO.

Major Technology Projects

Projects with a cumulative investment in technology of $1 million or more

Projects that meet two or more of the following criteria:

- Estimated cost exceeds $400,000
- Mission critical
- Duration exceeds twenty-four months
- High risk (leading edge technology)
- Have enterprise/multi-agency implications

Multi-Agency & Enterprise Projects

Multi-agency project:

South Carolina Business One Stop (SCBOS)

Enterprise project:
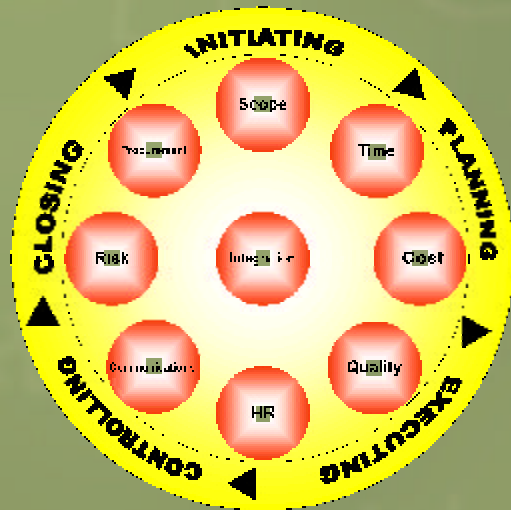
South Carolina Enterprise Information System (SCEIS)

Key Point

Agencies can obtain certification to independently manage projects having a cumulative investment in technology up to $5 million.

Major & Multi-Agency/Enterprise Projects

- Must have a project sponsor
- A project manager must be assigned to the project from initiation to closeout
- Project manager must submit "Dashboard" data to State PMO
- Must use a standard project management methodology

Key Point

Beginning July 1, 2005, project managers assigned to Major and Multi-agency/Enterprise Projects must be "certified" under a program approved or provided by the State PMO.

Project Management Certification

- **Project Management Certification Programs approved by the State PMO include:**
  - **PMP**
  - **Associate/Senior State Project Management Certification**

Training Committee

Most of the Methodology Committee

Jeff Farnham, USC

Ken Sumner, Developmental Disabilities and Special Needs

Dan Sherrill and Todd Anderson, Department of Transportation

Sandra English, Department of Revenue

Goal: Establish a vision for Project Management in State government that would be broadly accepted, yet detailed enough to be concretely useful.

Key Point

The State PMO must develop a standard project management methodology by July 1, 2004. Each agency must adopt this or an approved methodology by July 1, 2005.
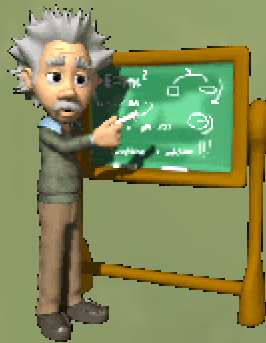
Project Management Methodology

- **Vendors must use State Methodology unless:**
  - **Agency has an approved methodology by State PMO**
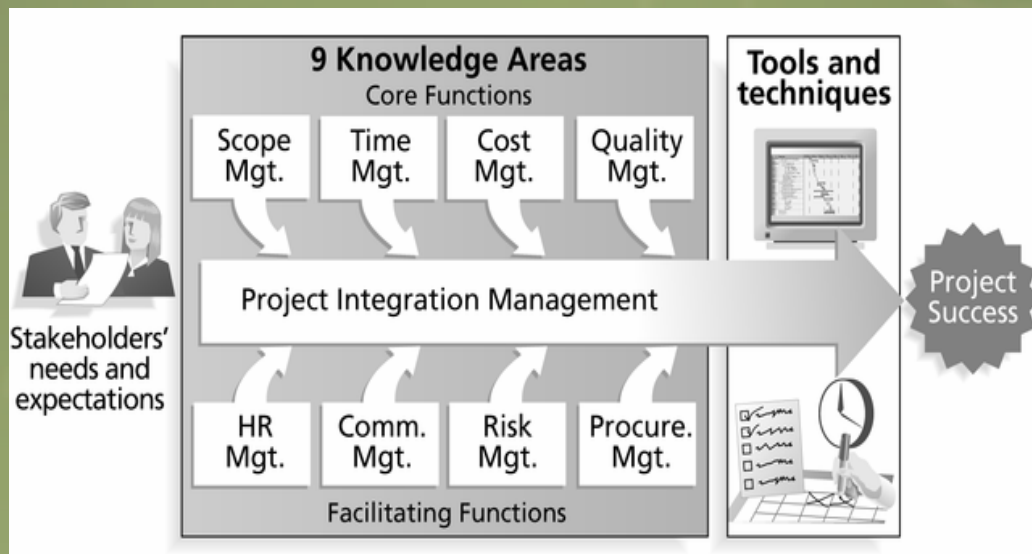 - **Vendor has an approved methodology by State PMO**

Project Management Methodology

Initiation
Planning
Execution
Control
Close-Out

The State's Project Management Methodology is fully aligned with PMI's PMBOK.

Project Management Methodology

Methodology Committee

Barbara Bailey, Division of General Services

Earl Moore/Mike McKinney, Piedmont Tech

Laurah Shealy, SC Education Lottery

Rita Anderson, PMP USC

William Wingard, CIO

Doug Mader, PMP Department of Revenue

**Gloria Miles, Developmental Disabilities and
Special Needs**

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government that would be broadly accepted, yet detailed
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Questions!!!

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